

**CORPORATE INTEGRITY AGREEMENT
BETWEEN THE
OFFICE OF INSPECTOR GENERAL
OF THE
DEPARTMENT OF HEALTH AND HUMAN SERVICES
AND**

**STRAUSS VENTURES, LLC D/B/A THE GRAND HEALTHCARE SYSTEM;
CLEARVIEW OPERATING CO. LLC D/B/A THE GRAND REHABILITATION AND
NURSING AT QUEENS; GRAND MOHAWK VALLEY LLC D/B/A THE GRAND
REHABILITATION AND NURSING AT MOHAWK; BARNWELL OPERATIONS
ASSOCIATES LLC D/B/A THE GRAND REHABILITATION AND NURSING AT
BARNWELL; GRAND SOUTH POINT LLC D/B/A THE GRAND REHABILITATION
AND NURSING AT SOUTH POINT; HERITAGE OPERATING ASSOCIATES LLC
D/B/A THE GRAND REHABILITATION AND NURSING AT UTICA; RIVER VALLEY
OPERATING ASSOCIATES LLC D/B/A THE GRAND REHABILITATION AND
NURSING AT RIVER VALLEY; CHITTENANGO CENTER LLC D/B/A THE GRAND
REHABILITATION AND NURSING AT CHITTENANGO; GRAND GREAT NECK
LLC D/B/A THE GRAND REHABILITATION AND NURSING AT GREAT NECK;
ROME CENTER LLC D/B/A THE GRAND REHABILITATION AND NURSING AT
ROME; GUILDERLAND OPERATOR LLC D/B/A THE GRAND REHABILITATION
AND NURSING AT GUILDERLAND; THE CENTER FOR REHABILITATION AND
HEALTHCARE AT DUTCHESS, LLC D/B/A THE GRAND REHABILITATION AND
NURSING AT PAWLING; AND GRAND BATAVIA LLC D/B/A THE GRAND
REHABILITATION AND NURSING AT BATAVIA**

I. PREAMBLE

Strauss Ventures, LLC d/b/a The Grand Healthcare System (hereinafter “Strauss Ventures”) and the following “Grand Facilities”: Clearview Operating Co. LLC d/b/a The Grand Rehabilitation and Nursing at Queens; Grand Mohawk Valley LLC d/b/a The Grand Rehabilitation and Nursing at Mohawk; Barnwell Operations Associates LLC d/b/a The Grand Rehabilitation and Nursing at Barnwell; Grand South Point LLC d/b/a The Grand Rehabilitation and Nursing at South Point; Heritage Operating Associates LLC d/b/a The Grand Rehabilitation and Nursing at Utica; River Valley Operating Associates LLC d/b/a The Grand Rehabilitation and Nursing at River Valley; Chittenango Center LLC d/b/a The Grand Rehabilitation and Nursing at Chittenango; Grand Great Neck LLC d/b/a The Grand Rehabilitation and Nursing at Great Neck; Rome Center LLC d/b/a The Grand Rehabilitation and Nursing at Rome; Guilderland Operator LLC d/b/a The Grand Rehabilitation and Nursing at Guilderland; The Center for Rehabilitation and Healthcare at Dutchess, LLC d/b/a The Grand Rehabilitation and Nursing at Pawling; and Grand Batavia LLC d/b/a The Grand Rehabilitation and Nursing at Batavia hereby enter into this Corporate Integrity Agreement (CIA) with the Office of Inspector General (OIG) of the United States Department of Health and Human Services (HHS) to promote compliance with the statutes, regulations, and written directives of Medicare, Medicaid, and all other Federal health care programs (as defined in 42 U.S.C. § 1320a-7b(f)) (Federal

health care program requirements). Strauss Ventures and the Grand Facilities shall be referred to herein collectively as “The Grand”. Contemporaneously with this CIA, The Grand is entering into a Settlement Agreement with the United States.

Strauss Ventures provides administrative, consulting, and other services to the Grand Facilities. Strauss Ventures and the Grand Facilities represent and warrant that they are separate legal entities. Unless stated otherwise herein, the obligations of this CIA apply to Strauss Ventures and the Grand Facilities. However, OIG acknowledges that the integrity obligations set forth in this CIA may be carried out by Strauss Ventures and/or the Grand Facilities, as appropriate.

II. EFFECTIVE DATE, TERM, AND DEFINITIONS

A. Effective Date. The “Effective Date” of this CIA shall be the signature date of the final signatory to this CIA.

B. Term. The term of this CIA shall be five years from the Effective Date, except that Sections VII and X shall continue for 120 days after OIG’s receipt of: (1) The Grand’s final Annual Report or (2) any additional documentation relating to the final Annual Report requested by OIG, whichever is later. In addition, if OIG issues a Stipulated Penalties Demand Letter pursuant to Section X.C.1 or a Notice of Material Breach and Intent to Exclude pursuant to Section X.E.2 prior to the expiration of the 120 day period, then Section X shall remain in effect until the Stipulated Penalties Review described in Section X.E.2 or the Exclusion Review described in Section X.E.3 is completed, and The Grand complies with the decision.

C. Definitions.

1. “Arrangements” means:

- a. every arrangement or transaction that involves, directly or indirectly, the offer, payment, solicitation, or receipt of anything of value and is between The Grand and (i) any actual or potential source of health care business or referrals to The Grand or (ii) any actual or potential recipient of health care business or referrals from The Grand; and
- b. every financial relationship (as defined at 42 C.F.R. § 411.354(a)) that is between The Grand and a physician (or a physician’s immediate family member (as defined at 42 C.F.R. § 411.351)) who makes a referral (as defined at 42 U.S.C. § 1395nn(h)(5)) to The Grand for designated health services (as defined at 42 U.S.C. § 1395nn(h)(6)).

- i. “Source of health care business or referrals” means any individual or entity that refers, recommends, arranges for, orders, leases, or purchases any good, facility, item, or service for which payment may be made in whole or in part by a Federal health care program.
- ii. “Recipient of health care business or referrals” means any individual or entity (a) to whom The Grand refers an individual for the furnishing or arranging for the furnishing of any item or service, or (b) from whom The Grand purchases, leases or orders or arranges for or recommends the purchasing, leasing, or ordering of any good, facility, item, or service, for which payment may be made in whole or in part by a Federal health care program.

2. “Certifying Covered Persons” means the following: Chief Executive Officer of Strauss Ventures, LLC and, for each of the Grand Facilities, the Administrator, Director of Nursing, Assistant Director of Nursing, Medical Director, Director of Finance, and Medical Records Administrator.

3. “Covered Persons” means: (a) all owners who are natural persons, officers, the Managing Member of The Grand (hereinafter “Managing Member”), and employees of The Grand; (b) all contractors who furnish patient care items or services or perform billing or coding functions on behalf of The Grand; and (c) all physicians and other non-physician practitioners who are members of The Grand’s active medical staff. Covered Persons does not include part-time or per diem employees or contractors who are not reasonably expected to work more than 160 hours during a Reporting Period, except that any such individuals shall become Covered Persons at the point when they work more than 160 hours during a Reporting Period.

4. “Disclosure Program” means a program that enables individuals to disclose to the Compliance Officer or some other person who is not in the disclosing individual’s chain of command any potential violations of criminal, civil, or administrative law related to the Federal health care programs or any issues or questions associated with The Grand’s policies, conduct, practices, or procedures.

5. “Exclusion Lists” means the HHS/OIG List of Excluded Individuals/Entities (LEIE) (available at <http://www.oig.hhs.gov>) and state Medicaid program exclusion lists that are publicly available.

6. “Ineligible Person” means an individual or entity who: (a) is currently excluded from participation in any Federal health care program or (b) has been convicted of a criminal offense that falls within the scope of 42 U.S.C. § 1320a-7(a) (mandatory exclusion) but has not yet been excluded from participation in any Federal health care program.

7. “Overpayment” means any funds that The Grand receives or retains under any Federal health care program to which The Grand, after applicable reconciliation, is not entitled under such Federal health care program.

8. “Reportable Event” means: (a) a substantial Overpayment; (b) a matter that a reasonable person would consider a probable violation of criminal, civil, or administrative laws applicable to any Federal health care program for which criminal penalties or civil monetary penalties under Section 1128A or 1128B of the Social Security Act (the “Act”) or exclusion under Section 1128 of the Act may be authorized; (c) the employment of, contracting with, or having as a member of the active medical staff, a Covered Person who is an Ineligible Person; or (d) the filing of a bankruptcy petition by The Grand.

9. “Reporting Period” means each one-year period during the term of this CIA, beginning with the one-year period following the Effective Date.

10. “Training Plan” means a written plan that outlines the steps The Grand will take to ensure that Covered Persons receive training on a periodic basis during the term of the CIA regarding The Grand’s CIA requirements and compliance program and the applicable Federal health care program requirements, including the requirements of 42 U.S.C. § 1320a-7b(b) (the Anti-Kickback Statute) and 42 U.S.C. § 1395nn (the Stark Law).

11. “Transition Plan” means a plan to address whether and how The Grand’s compliance program will continue to include the compliance program requirements set forth in Section III of the CIA, following the end of the CIA’s term.

III. COMPLIANCE PROGRAM REQUIREMENTS

The Grand shall establish and maintain a compliance program that includes the following elements:

A. Compliance Officer, Compliance Committee, Managing Member Oversight, and Management Certifications.

1. *Compliance Officer.* Within 90 days after the Effective Date, The Grand shall appoint a Compliance Officer who is an employee and a member of senior management of The Grand. The Compliance Officer shall report directly to the Chief Executive Officer of The Grand and shall not be or be subordinate to the General Counsel or Chief Financial Officer or have any responsibilities that involve acting in any capacity as legal counsel or supervising legal counsel functions for The Grand. The Compliance Officer shall be authorized to report to the Managing Member regarding compliance matters at any time. The Compliance Officer shall be responsible for, without limitation:

- a. developing and implementing policies, procedures, and practices designed to ensure compliance with the requirements set forth in this CIA and with Federal health care program requirements;
- b. making at least quarterly reports regarding compliance matters to the Managing Member;
- c. monitoring the day-to-day compliance activities engaged in by The Grand; and
- d. all reporting requirements of this CIA.

The Compliance Officer shall not have any noncompliance job responsibilities that, in OIG's discretion, may interfere or conflict with the Compliance Officer's ability to perform the duties outlined in this CIA.

The Grand shall report to OIG, in writing, any changes in the identity, duties, or job responsibilities of the Compliance Officer within five business days after such a change.

2. *Compliance Committee.* Within 90 days after the Effective Date, The Grand shall appoint a Compliance Committee that is chaired by the Compliance Officer. The Compliance Committee shall include, at a minimum, the members of senior management necessary to meet the requirements of this CIA. The Compliance Committee shall be responsible for, among other things, reviewing the policies and procedures required by Section III.B below at least annually, reviewing the training required by Section III.C below at least annually, implementation and oversight of the risk assessment and internal review process required by Section III.E below, and the development and implementation of the Transition Plan required by Section III.J below. The Compliance Committee shall meet at least quarterly.

The Grand shall report to OIG, in writing, any changes to the membership of the Compliance Committee within 15 business days after such a change.

3. *Managing Member Oversight.* The Managing Member shall be responsible for the review and oversight of The Grand's compliance with Federal health care program requirements and the requirements of this CIA. The Managing Member shall be readily available to the Compliance Officer to respond to any issues or questions that might arise.

The Managing Member shall, at a minimum, be responsible for the following:

- a. reviewing and overseeing the Parties' compliance program, at least quarterly, including but not limited to the performance of the Compliance Officer and Compliance Committee;

- b. submitting to OIG a description of the materials it reviewed and any additional steps taken, such as the engagement of an independent advisor or other third-party resources, in its oversight of the compliance program and in support of making the resolution below during each Reporting Period; and
- c. for each Reporting Period of the CIA, signing a certification regarding their review and oversight of The Grand's compliance with Federal health care program requirements and the requirements of this CIA.

At minimum, the resolution shall include the following language:

"I, the Managing Member, have made a reasonable inquiry into the operations of The Grand's compliance program, including the performance of the Compliance Officer and the Compliance Committee. Based on my inquiry and review, I have concluded that, to the best of my knowledge, The Grand has implemented an effective compliance program to meet Federal health care program requirements and the requirements of The Grand's Corporate Integrity Agreement with the Office of Inspector General of the Department of Health and Human Services. I understand that this certification is being provided to and relied upon by the United States."

If the Managing Member is unable to provide this certification, the Managing Member shall provide a written explanation of the reasons why it is unable to adopt the resolution and the steps the Managing Member is taking to implement an effective compliance program at The Grand.

The Grand shall report to OIG, in writing, any changes in the Managing Member, within 15 business days after such a change.

4. *Management Certifications.* The Certifying Covered Persons shall monitor compliance within the divisions or departments for which they are responsible and annually certify that the applicable The Grand division or department is in compliance with applicable Federal health care program requirements and the requirements of this CIA. For each Reporting Period, each Certifying Covered Person shall certify as follows:

"I have been trained on and understand the compliance requirements and responsibilities as they relate to [insert name of division or department], an area under my supervision. My job responsibilities include ensuring [insert name of division or department]'s compliance with all applicable Federal health care program requirements, requirements of the Corporate Integrity Agreement, and The Grand's policies and procedures. To the best of my knowledge, the [insert name of division or department] is in compliance with all applicable Federal

health care program requirements and the requirements of the Corporate Integrity Agreement. I understand that this certification is being provided to and relied upon by the United States.”

If any Certifying Covered Person is unable to provide this certification, the Certifying Covered Person shall provide a written explanation of the reasons why he or she is unable to provide the certification.

Within 90 days after the Effective Date, The Grand shall develop and implement a written process for Certifying Covered Persons to follow for the purpose of completing the certification required by this section (e.g., reports that must be reviewed, assessments that must be completed, sub-certifications that must be obtained, etc. prior to the Certifying Covered Person making the required certification).

B. Written Standards. Within 90 days after the Effective Date, The Grand shall develop and implement written policies and procedures (Policies and Procedures) that address the following: (1) the operation of The Grand’s compliance program, including the compliance program requirements outlined in this CIA; (2) The Grand’s compliance with Federal health care program requirements, including but not limited to compliance with the Anti-Kickback Statute and the Stark Law, and the regulations and other guidance documents related to these statutes; (3) a written review and approval process for Arrangements, the purpose of which is to ensure that all Arrangements do not violate the Anti-Kickback Statute and the Stark Law; and (4) the identification, quantification, and repayment of Overpayments. The Grand shall enforce its Policies and Procedures and make compliance with its Policies and Procedures an element of evaluating the performance of all Covered Persons. The Policies and Procedures shall be made available to all Covered Persons.

The Compliance Committee shall review the Policies and Procedures at least annually and update the Policies and Procedures as necessary. Any new or revised Policies and Procedures shall be made available to all Covered Persons. All Policies and Procedures shall be made available to OIG upon request.

C. Training and Education.

1. *Covered Persons Training.* Within 90 days after the Effective Date, The Grand shall develop a Training Plan that includes the following information: (a) training topics; (b) categories of Covered Persons required to attend each training session; (c) length of the training session(s); (d) schedule for training; and (e) format of the training. The Compliance Committee shall review the Training Plan at least annually and update the Training Plan as necessary.

2. *Managing Member Training.* Within 90 days after the Effective Date, the Managing Member shall receive training regarding their responsibilities for corporate governance and review and oversight of the compliance program. The training shall address the

specific responsibilities of the Managing Member, including the risks, oversight areas, and approaches to conducting effective oversight of a health care entity and shall include a discussion of the OIG's guidance on board member responsibilities. The Managing Member also shall receive the training described in Section III.C.1.

Any new Managing Member shall receive the training described in this Section III.C.2 within 30 days after becoming a Managing Member or within 90 days after the Effective Date, whichever is later. The Compliance Committee shall review the Managing Member training at least annually and update the Managing Member training as necessary.

3. *Training Records.* The Grand shall make available to OIG, upon request, training materials and records verifying that the training described in Sections III.C.1 and III.C.2 has been provided.

D. Review Procedures.

1. *General Description.*

- a. *Engagement of Independent Review Organization.* Within 90 days after the Effective Date, The Grand shall engage an entity (the "Independent Review Organization" or "IRO") that meets the qualifications and requirements outlined in Appendix A to this CIA, which is incorporated by reference, to perform the reviews described in this Section III.D.
- b. *Retention of Records.* The IRO and The Grand shall retain and make available to OIG, upon request, all work papers, supporting documentation, correspondence, and draft reports exchanged between the IRO and The Grand related to the reviews described in this Section III.D.
- c. *Access to Records and Personnel.* The Grand shall ensure that the IRO has access to all records and personnel necessary to complete the reviews listed in this Section III.D and that all records furnished to the IRO are accurate and complete.

2. *Claims Review.* The IRO shall review fee-for-service claims submitted by The Grand and reimbursed by the Medicare program, to determine whether the items and services furnished were medically necessary and appropriately documented and whether the claims were correctly coded, submitted, and reimbursed (Claims Review) and shall prepare a Claims Review Report, as outlined in Appendix B to this CIA, which is incorporated by reference.

3. *Independence and Objectivity Certification.* The IRO shall include in its report(s) to The Grand a certification that the IRO has (a) evaluated its professional independence and objectivity with respect to the reviews required under this Section III.D and (b) concluded that it is, in fact, independent and objective, in accordance with the requirements specified in Appendix A to this CIA. The IRO's certification shall include a summary of all current and prior engagements between The Grand and the IRO.

E. Risk Assessment and Internal Review Process. Within 90 days after the Effective Date, The Grand shall develop and implement a centralized annual risk assessment and internal review process to identify and address risks associated with The Grand's participation in the Federal health care programs, including but not limited to the risks associated with the submission of claims for items and services furnished to Medicare and Medicaid program beneficiaries and the Anti-Kickback Statute and Stark Law risks associated with Arrangements. The Compliance Committee shall be responsible for implementation and oversight of the risk assessment and internal review process. The risk assessment and internal review process shall be conducted at least annually and shall require The Grand to: (1) identify and prioritize risks, (2) develop work plans or audit plans (as appropriate) related to the identified risk areas, (3) implement the work plans and audit plans, (4) develop corrective action plans in response to the results of any internal audits performed, and (5) track the implementation of the work plans and any corrective action plans and assess the effectiveness of such plans.

F. Disclosure Program. Within 90 days after the Effective Date, The Grand shall establish a Disclosure Program. The Grand shall appropriately publicize the existence of the Disclosure Program (e.g., via periodic e-mails to employees or by posting the information in prominent common areas). The Disclosure Program shall include a reporting mechanism for anonymous communications for which appropriate confidentiality shall be maintained. The Disclosure Program shall prohibit retaliation against Covered Persons relating to use of the Disclosure Program and The Grand shall not retaliate against Covered Persons for use of the Disclosure Program. The Compliance Officer (or designee) shall conduct a review of each disclosure received through the Disclosure Program, including gathering all relevant information from the disclosing individual, and ensure that appropriate follow-up is conducted.

The Compliance Officer (or designee) shall record all disclosures (whether or not related to a potential violation of criminal, civil, or administrative law related to the Federal health care programs) in a written disclosure log within two business days of receipt of the disclosure. The disclosure log shall include the following information: (1) a summary of each disclosure received (whether anonymous or not), (2) the date the disclosure was received, (3) the individual or department responsible for reviewing the disclosure, (4) the status of the review, (5) any corrective action taken in response to the review, and (6) the date the disclosure was resolved.

G. Ineligible Persons.

1. *Screening Requirements.* The Grand shall:

- a. screen all prospective Covered Persons against the Exclusion Lists prior to engaging their services and, as part of the hiring, contracting, or medical staff credentialing process, shall require such Covered Persons to disclose whether they are Ineligible Persons;
- b. screen all Covered Persons against the Exclusion Lists within 90 days after the Effective Date and on a monthly basis thereafter; and
- c. require all Covered Persons to disclose immediately to the Compliance Officer (or designee) if they become an Ineligible Person.

2. *Removal Requirement.* If The Grand has actual notice that a Covered Person has become an Ineligible Person, The Grand shall remove such Covered Person from any position for which the Covered Person's compensation or the items or services furnished, ordered, or prescribed by the Covered Person are paid for in whole or part, directly or indirectly, by any Federal health care program(s) from which the Covered Person has been excluded, at least until such time as the Covered Person is reinstated into participation in such Federal health care program(s). Items or services furnished, ordered, or prescribed by excluded persons are not payable by Federal health care programs and The Grand may be liable for overpayments and/or criminal, civil, and administrative sanctions for employing or contracting with an excluded person regardless of whether The Grand meets the requirements of Section III.G.

H. Notification of Government Investigation or Legal Proceeding. The Grand shall notify OIG, in writing, of any ongoing investigation or legal proceeding by a governmental entity or its agents involving an allegation that The Grand has committed a crime or has engaged in fraudulent activities, within 30 days of The Grand receiving notice of such investigation or legal proceeding. This notification shall include a description of the allegation(s), the identity of the investigating or prosecuting agency, and the status of such investigation or legal proceeding. Within 30 days after resolution of the matter, The Grand shall notify OIG, in writing, of the resolution of the investigation or legal proceeding.

I. Reportable Events. The Grand shall notify OIG, in writing, within 30 days after determining that a Reportable Event exists, as follows:

1. *Substantial Overpayment.* The report to OIG shall include:
 - a. a complete description of all details relevant to the Reportable Event, including, at a minimum, the types of claims, transactions, or other conduct giving rise to the Reportable Event; the period during which the conduct occurred; and the names of individuals and entities believed to be implicated, including an explanation of their roles in the Reportable Event;

- b. the Federal health care programs affected by the Reportable Event;
- c. a description of the steps taken by The Grand to identify and quantify the Overpayment; and
- d. a description of The Grand's actions taken to correct the Reportable Event and prevent it from recurring.

Within 60 days of identification of the substantial Overpayment, The Grand shall repay the Overpayment, in accordance with the requirements of 42 U.S.C. § 1320a-7k(d) and any applicable regulations and Centers for Medicare and Medicaid Services (CMS) guidance, and provide OIG with documentation of the repayment.

2. *Probable Violation of Law.* The report to OIG shall include:

- a. a complete description of all details relevant to the Reportable Event, including, at a minimum, the types of claims, transactions or other conduct giving rise to the Reportable Event; the period during which the conduct occurred; and the names of individuals and entities believed to be implicated, including an explanation of their roles in the Reportable Event;
- b. a statement of the Federal criminal, civil or administrative laws that are probably violated by the Reportable Event;
- c. the Federal health care programs affected by the Reportable Event;
- d. a description of the steps taken by The Grand to identify and quantify any Overpayments; and
- e. a description of The Grand's actions taken to correct the Reportable Event and prevent it from recurring.

If the Reportable Event involves an Overpayment, within 60 days of identification of the Overpayment, The Grand shall repay the Overpayment, in accordance with the requirements of 42 U.S.C. § 1320a-7k(d) and any applicable regulations and CMS guidance, and provide OIG with documentation of the repayment.

3. *Ineligible Person.* The report to OIG shall include:

- a. the identity of the Ineligible Person and the job duties performed by that individual;

- b. the dates of the Ineligible Person's employment, contractual relationship, or medical staff membership;
- c. a description of the Exclusion Lists screening that The Grand completed before and/or during the Ineligible Person's employment, contract, or medical staff membership, and any flaw or breakdown in the screening process that led to the hiring, contracting, or credentialing with the Ineligible Person;
- d. a description of how the Ineligible Person was identified; and
- e. a description of any corrective action implemented to prevent future employment, contracting with, or credentialing of an Ineligible Person.

4. *Bankruptcy.* The report to OIG shall include documentation of the bankruptcy filing and a description of any Federal health care program requirements implicated.

5. *Reportable Events Involving the Stark Law.* Any Reportable Event that involves solely a probable violation of the Stark Law should be submitted by The Grand to CMS through the self-referral disclosure protocol (SRDP), with a copy to OIG. However, if The Grand identifies a probable violation of the Stark Law and repays the applicable Overpayment directly to the CMS contractor, then The Grand is not required by this Section III.I to submit the Reportable Event to CMS through the SRDP, but shall provide OIG with a copy of the repayment documentation.

J. Transition Plan. Prior to the end of the fourth Reporting Period, The Grand shall develop a Transition Plan that is reviewed and approved by the Managing Member. The Transition Plan shall be implemented following the end of the CIA's term. A copy of The Grand's approved Transition Plan shall be included in The Grand's fourth Annual Report.

IV. SUCCESSOR LIABILITY

If, after the Effective Date, The Grand proposes to (a) sell any or all of its business, business units, or locations (whether through a sale of assets, sale of stock, or other type of transaction) relating to the furnishing of items or services that may be reimbursed by a Federal health care program; or (b) purchase or establish a new business, business unit, or location relating to the furnishing of items or services that may be reimbursed by a Federal health care program, the CIA shall be binding on the purchaser of any business, business unit, or location and any new business, business unit, or location (and all Covered Persons at each new business, business unit, or location) shall be subject to the requirements of this CIA, unless otherwise determined and agreed to in writing by OIG. The Grand shall notify OIG, in writing, of such sale or purchase within 30 days following the closing of the transaction and shall notify OIG, in writing, within 30 days of establishing such new business, business unit, or location.

If The Grand wishes to obtain a determination by OIG that a proposed purchaser or proposed acquisition will not be subject to the CIA requirements, The Grand must notify OIG in writing at least 30 days in advance of the proposed sale or purchase. This notification shall include a description of the business, business unit, or location to be sold or purchased, a brief description of the terms of the transaction and, in the case of a proposed sale, the name and contact information of the prospective purchaser.

V. IMPLEMENTATION REPORT AND ANNUAL REPORTS

A. Implementation Report. Within 120 days after the Effective Date, The Grand shall submit a joint written report (Implementation Report) to OIG that includes, at a minimum, the following information:

1. the name, business address, business phone number, and position description of the Compliance Officer required by Section III.A.1, and a detailed description of any noncompliance job responsibilities;
2. the names and positions of the members of the Compliance Committee required by Section III.A.2;
3. the name of the Managing Member responsible for satisfying the compliance requirements described in Section III.A.3;
4. the names and positions of the Certifying Covered Persons required by Section III.A.4 and a copy of the written process for Certifying Covered Persons to follow in order to complete the certification required by Section III.A.4;
5. a list of the Policies and Procedures required by Section III.B;
6. the Training Plan required by Section III.C.1 and a description of the Managing Member training required by Section III.C.2 (including a summary of the topics covered, the length of the training, and when the training was provided);
7. the following information regarding the IRO(s): (a) identity, address, and phone number; (b) a copy of the engagement letter; (c) information to demonstrate that the IRO has the qualifications outlined in Appendix A to this CIA; and (d) a certification from the IRO regarding its professional independence and objectivity with respect to The Grand that includes a summary of all current and prior engagements between The Grand and the IRO;
8. a description of the risk assessment and internal review process required by Section III.E;
9. a description of the Disclosure Program required by Section III.F;

10. a description of the Ineligible Persons screening and removal process required by Section III.G;

11. a description of The Grand's corporate structure, including identification of any individual owners, parent and sister companies, subsidiaries, and their respective lines of business, and individual owners;

12. a list of all of The Grand's locations (including mailing addresses), the corresponding name under which each location is doing business, and the location's Medicare and state Medicaid program provider number and/or supplier number(s); and

13. a certification by the Compliance Officer and Chief Executive Officer that:

- a. to the best of his or her knowledge, except as otherwise described in the report, The Grand has implemented and is in compliance with all of the requirements of this CIA;
- b. he or she has reviewed the report and has made reasonable inquiry regarding its content and believes that the information in the report is accurate and truthful; and
- c. he or she understands that the certification is being provided to and relied upon by the United States.

B. Annual Reports. The Grand shall submit to OIG a joint written report (Annual Report) for each of the five Reporting Periods that includes, at a minimum, the following information:

1. any change in the identity, position description, or noncompliance job responsibilities of the Compliance Officer; a current list of the Compliance Committee members, the identity of the Managing Member responsible for satisfying the Managing Member compliance requirements, and a current list of the Certifying Covered Persons, along with the identification of any changes made during the Reporting Period to the Compliance Committee, the Managing Member, or Certifying Covered Persons;

2. the dates of each meeting of the Compliance Committee (copies of the meeting minutes shall be made available to OIG upon request);

3. the dates of each report made by the Compliance Officer to the Managing Member (written documentation of such reports shall be made available to OIG upon request);

4. the Managing Member certification required by Section III.A.3 and a description of the materials reviewed by the Managing Member and any additional steps taken in its oversight of the compliance program and in support of making the certification;
5. a description of any changes to the written process for Certifying Covered Persons to follow in order to complete the certification required by Section III.A.4;
6. the certifications of Certifying Covered Persons required by Section III.A.4;
7. a list of any new or revised Policies and Procedures required by Section III.B. developed during the Reporting Period;
8. a description of any changes to the Training Plan required by Section III.C, and a summary of all training furnished to Covered Persons and Managing Member during the Reporting Period;
9. a complete copy of all reports prepared pursuant to Section III.D and The Grand's response to the reports, along with corrective action plan(s) related to any issues raised by the report, and documentation of The Grand's refund of the Estimated Overpayment (as defined in Appendix B to this CIA);
10. a certification from the IRO regarding its professional independence and objectivity with respect to The Grand, including a summary of all current and prior engagements between The Grand and the IRO;
11. a description of any changes to the risk assessment and internal review process required by Section III.E, including the reason(s) for such changes;
12. a summary of the following components of the risk assessment and internal review process during the Reporting Period: (a) risk areas identified, (b) work plans and internal audit plans developed, (c) internal audits performed, (d) corrective action plans developed in response to internal audits, and (e) steps taken to track the implementation of the work plans and corrective action plans. Copies of any work plans, internal audit reports, and corrective action plans shall be made available to OIG upon request;
13. a summary of the disclosures in the disclosure log required by Section III.F that relate to Federal health care programs, including at least the following information: (a) a description of the disclosure, (b) the date the disclosure was received, (c) the resolution of the disclosure, and (d) the date the disclosure was resolved. The complete disclosure log shall be made available to OIG upon request;
14. a description of any changes to the Ineligible Persons screening and removal process required by Section III.G, including the reason(s) for such changes;

15. a summary of any ongoing investigation or legal proceeding required to have been reported pursuant to Section III.H that includes a description of the allegation(s), the identity of the investigating or prosecuting agency, and the status of such investigation or legal proceeding;

16. a summary of all Reportable Events required to have been reported pursuant to Section III.I during the Reporting Period;

17. (in the fourth Annual Report), a copy of the Transition Plan required by Section III.J;

18. a summary of any audits conducted during the applicable Reporting Period by any Medicare or state Medicaid program contractor or any government entity or contractor, involving a review of Federal health care program claims, and The Grand's response and corrective action plan (including information regarding any Federal health care program refunds) relating to the audit findings;

19. a description of all changes to the most recently provided list of The Grand's locations (including addresses) as required by Section V.A.12;

20. a description of any changes to The Grand's corporate structure, including any individual owners, parent and sister companies, subsidiaries, and their respective lines of business; and

21. a certification by the Compliance Officer, Chief Executive Officer, and Administrator that:

- a. to the best of his or her knowledge, except as otherwise described in the report, The Grand has implemented and is in compliance with all of the requirements of this CIA;
- b. he or she has reviewed the report and has made reasonable inquiry regarding its content and believes that the information in the report is accurate and truthful; and
- c. he or she understands that the certification is being provided to and relied upon by the United States.

The first Annual Report shall be received by OIG no later than 60 days after the end of the first Reporting Period. Subsequent Annual Reports shall be received by OIG no later than the anniversary date of the due date of the first Annual Report.

C. Designation of Information. The Grand shall clearly identify any portions of its submissions that it believes are trade secrets, or information that is commercial or financial and

privileged or confidential, and therefore potentially exempt from disclosure under the Freedom of Information Act (FOIA), 5 U.S.C. § 552. The Grand shall refrain from identifying any information as exempt from disclosure if that information does not meet the criteria for exemption from disclosure under FOIA.

VI. NOTIFICATIONS AND SUBMISSION OF REPORTS

All notifications and reports required under this CIA shall be submitted using the following contact information:

OIG:

Administrative and Civil Remedies Branch
Office of Counsel to the Inspector General
Office of Inspector General
U.S. Department of Health and Human Services
Cohen Building, Room 5527
330 Independence Avenue, S.W.
Washington, DC 20201
Telephone: 202.619.2078
Email Address: officeofcounsel@oig.hhs.gov

The Grand:

Compliance Officer
Strauss Ventures, LLC d/b/a The Grand Healthcare System and
The Grand Rehabilitation and Nursing Facilities
70 East Sunrise Highway, Suite 605
Valley Stream, NY 11581
Telephone: 718.215.6000
Fax: 718.557.7149

Unless otherwise requested by OIG, all notifications and reports required by this CIA shall be submitted electronically. OIG shall notify The Grand in writing of any changes to the OIG contact information listed above. The Grand shall notify OIG in writing within two business days of any changes to The Grand contact information listed above.

VII. OIG INSPECTION, AUDIT, AND REVIEW RIGHTS

In addition to any other rights OIG may have by statute, regulation, or contract, OIG or its duly authorized representative(s) may conduct interviews, examine and/or request copies of or copy The Grand's books, records, and other documents and supporting materials, and conduct on-site reviews of any of The Grand's locations, for the purpose of evaluating: (a) The Grand's compliance with the requirements of this CIA and (b) The Grand's compliance with the

requirements of the Federal health care programs. The documentation described above shall be made available by The Grand to OIG or its duly authorized representative(s) at all reasonable times for inspection, audit, and/or reproduction. For purposes of this provision, OIG or its duly authorized representative(s) may interview any of The Grand's owners, employees, contractors, and Managing Member who consent to be interviewed at the individual's place of business during normal business hours or at such other place and time as may be mutually agreed upon between the individual and OIG. The Grand shall assist OIG or its duly authorized representative(s) in contacting and arranging interviews with such individuals upon OIG's request. The Grand's owners, employees, contractors, and Managing Member may elect to be interviewed with or without a representative of The Grand present.

VIII. DOCUMENT AND RECORD RETENTION

The Grand shall maintain for inspection all documents and records relating to reimbursement from the Federal health care programs and to compliance with this CIA for six years (or longer if otherwise required by law) from the Effective Date.

IX. DISCLOSURES

Consistent with HHS's FOIA procedures, set forth in 45 C.F.R. Part 5, OIG shall make a reasonable effort to notify The Grand prior to any release by OIG of information submitted by The Grand pursuant to this CIA and identified upon submission by The Grand as trade secrets, or information that is commercial or financial and privileged or confidential, under the FOIA rules. With respect to such releases, The Grand shall have the rights set forth at 45 C.F.R. § 5.42(a).

X. BREACH AND DEFAULT PROVISIONS

A. Stipulated Penalties. OIG may assess:

1. A Stipulated Penalty of up to \$2,500 for each day any of The Grand fails to comply with Section III.A;
2. A Stipulated Penalty of up to \$2,500 for each day any of The Grand fails to comply with Section III.B;
3. A Stipulated Penalty of up to \$2,500 for each day any of The Grand fails to comply with Section III.C;
4. A Stipulated Penalty of up to \$2,500 for each day any of The Grand fails to comply with Section III.D;
5. A Stipulated Penalty of up to \$2,500 for each day any of The Grand fails to comply with Section III.E;

6. A Stipulated Penalty of up to \$2,500 for each day any of The Grand fails to comply with Section III.F;

7. A Stipulated Penalty of up to \$2,500 for each day any of The Grand fails to comply with Section III.G;

8. A Stipulated Penalty of up to \$2,500 for each day any of The Grand fails to comply with Section III.H;

9. A Stipulated Penalty of up to \$2,500 for each day any of The Grand fails to comply with Section III.I;

10. A Stipulated Penalty of up to \$2,500 for each day any of The Grand fails to comply with Section III.J;

11. A Stipulated Penalty of up to \$2,500 for each day any of The Grand fails to comply with Section IV;

12. A Stipulated Penalty of up to \$2,500 for each day any of The Grand fails to comply with Section V;

13. A Stipulated Penalty of up to \$2,500 for each day any of The Grand fails to comply with Section VII;

14. A Stipulated Penalty of up to \$2,500 for each day any of The Grand fails to comply with Section VIII; or

15. A Stipulated Penalty of up to \$50,000 for each false certification or false statement made to OIG by or on behalf of any of The Grand under this CIA.

B. Timely Written Requests for Extensions. The Grand may, in advance of the due date, submit a timely written request for an extension of time to perform any act or file any notification or report required by this CIA. If OIG grants the timely written request with respect to an act, notification, or report, Stipulated Penalties for failure to perform the act or file the notification or report shall not begin to accrue until one day after The Grand fails to meet the revised deadline set by OIG. If OIG denies such a timely written request, Stipulated Penalties for failure to perform the act or file the notification or report shall not begin to accrue until three business days after The Grand receives OIG's written denial of such request or the original due date, whichever is later. A "timely written request" is defined as a request in writing received by

OIG at least five business days prior to the date by which any act is due to be performed or any notification or report is due to be filed.

C. Payment of Stipulated Penalties.

1. *Demand Letter.* If OIG determines that a basis for Stipulated Penalties under Section X.A exists, OIG shall notify The Grand of: (a) any of The Grand's failure to comply and (b) OIG's demand for payment of Stipulated Penalties. (This notification shall be referred to as the "Demand Letter.")

2. *Response to Demand Letter.* Within 15 business days after the date of the Demand Letter, The Grand, or any of The Grand, shall either: (a) pay the applicable Stipulated Penalties or (b) request a hearing before an HHS administrative law judge (ALJ) to dispute OIG's determination of noncompliance, pursuant to the agreed upon provisions set forth below in Section X.E.

3. *Form of Payment.* Payment of the Stipulated Penalties shall be made by electronic funds transfer to an account specified by OIG in the Demand Letter.

D. Exclusion for Material Breach.

1. *Definition of Material Breach.* A material breach of this CIA means:
 - a. failure to comply with any of the requirements of this CIA for which OIG has previously issued a demand for Stipulated Penalties under Section X.C, unless such Stipulated Penalty was overturned by an ALJ on appeal pursuant to the procedures described in Section X.E below;
 - b. failure to comply with Section III.A.1;
 - c. failure to comply with Section III.D;
 - d. failure to comply with Section III.I;
 - e. failure to comply with Section V;
 - f. failure to respond to a Demand Letter in accordance with Section X.C;
 - g. a false statement or false certification made to OIG by or on behalf of any of The Grand under this CIA;

- h. failure to pay Stipulated Penalties within 20 days after an ALJ issues a decision ordering any of The Grand to pay the Stipulated Penalties or within 20 days after the HHS Departmental Appeals Board (DAB) issues a decision upholding the determination of OIG; or
- i. failure to come into compliance with a requirement of this CIA for which OIG has demanded Stipulated Penalties, pursuant to the deadlines listed in Section X.E.2.

2. *Notice of Material Breach and Intent to Exclude.* The parties agree that a material breach of this CIA by any of The Grand constitutes an independent basis for exclusion of any of The Grand from participation in the Federal health care programs. The length of the exclusion shall be in the OIG's discretion, but not more than five years for each material breach. Upon a preliminary determination by OIG that any of The Grand has materially breached this CIA, OIG shall notify The Grand of: (a) any of The Grand's material breach and (b) OIG's intent to exclude any of The Grand. (This notification shall be referred to as the "Notice of Material Breach and Intent to Exclude.")

3. *Response to Notice.* The Grand shall have 30 days from the date of the Notice of Material Breach and Intent to Exclude to submit any information and documentation for OIG to consider before it makes a final determination regarding exclusion.

4. *Exclusion Letter.* If OIG determines that exclusion is warranted, OIG shall notify The Grand in writing of its determination to exclude any of The Grand. (This letter shall be referred to as the "Exclusion Letter.") Subject to the Dispute Resolution provisions in Section X.E, below, the exclusion shall go into effect 30 days after the date of the Exclusion Letter. The effect of the exclusion shall be that no Federal health care program payment may be made for any items or services furnished, ordered, or prescribed by any of The Grand that is excluded, including administrative and management services, except as stated in regulations found at 42 C.F.R. §1001.1901(c). The exclusion shall have national effect. Reinstatement to program participation is not automatic. At the end of the period of exclusion, any of The Grand that has been excluded may apply for reinstatement by submitting a written request for reinstatement in accordance with the provisions at 42 C.F.R. §§ 1001.3001-.3004.

E. Dispute Resolution.

1. *Review Rights.* Upon OIG's issuing a Demand Letter or Exclusion Letter to any of The Grand, and as an agreed-upon remedy for the resolution of disputes arising under this CIA, The Grand shall be afforded certain review rights comparable to the ones that are provided in 42 U.S.C. § 1320a-7(f) and 42 C.F.R. Part 1005. Specifically, OIG's determination to demand payment of Stipulated Penalties or to seek exclusion shall be subject to review by an HHS ALJ and, in the event of an appeal, the DAB, in a manner consistent with the provisions in 42 C.F.R. § 1005.2-1005.21, but only to the extent this CIA does not provide otherwise.

Notwithstanding the language in 42 C.F.R. § 1005: (a) the request for a hearing involving Stipulated Penalties shall be made within 15 business days after the date of the Demand Letter and the request for a hearing involving exclusion shall be made within 25 days after the date of the Exclusion Letter and (b) no discovery shall be available to the parties. The procedures relating to the filing of a request for a hearing can be found at <https://www.hhs.gov/about/agencies/dab/different-appeals-at-dab/appeals-to-alj/procedures/index.html>.

2. *Stipulated Penalties Review.* Notwithstanding any provision of Title 42 of the United States Code or Title 42 of the Code of Federal Regulations, the only issues in a proceeding for Stipulated Penalties under this CIA shall be: (a) whether The Grand was in full and timely compliance with the requirements of this CIA for which OIG demands payment and (b) the period of noncompliance. The Grand shall have the burden of proving its full and timely compliance. If the ALJ upholds the OIG's determination that any of the Grand has breached this CIA and orders any of The Grand to pay Stipulated Penalties, The Grand must (a) come into compliance with the requirement(s) that resulted in the OIG imposing Stipulated Penalties and (b) pay the Stipulated Penalties within 20 days after the ALJ issues a decision, unless The Grand properly and timely requests review of the ALJ decision by the DAB. If the ALJ decision is properly and timely appealed to the DAB and the DAB upholds the determination of OIG, The Grand must (a) come into compliance with the requirement(s) that resulted in the OIG imposing Stipulated Penalties and (b) pay the Stipulated Penalties within 20 days after the DAB issues its decision.

3. *Exclusion Review.* Notwithstanding any provision of Title 42 of the United States Code or Title 42 of the Code of Federal Regulations, the only issues in a proceeding for exclusion based on a material breach of this CIA shall be whether The Grand was in material breach of this CIA. If the ALJ sustains the OIG's determination of material breach, the exclusion shall take effect 20 days after the ALJ issues the decision. If the DAB finds in favor of OIG after an ALJ decision adverse to OIG, the exclusion shall take effect 20 days after the DAB decision. The Grand shall waive its right to any notice of such an exclusion if a decision upholding the exclusion is rendered by the ALJ or DAB. If the DAB finds in favor of any of The Grand that has been excluded, The Grand shall be reinstated effective on the date of the original exclusion.

4. *Finality of Decision.* The review by an ALJ or DAB provided for above shall not be considered to be an appeal right arising under any statutes or regulations. The parties to this CIA agree that the DAB's decision (or the ALJ's decision if not appealed) shall be considered final for all purposes under this CIA and The Grand agrees not to seek additional review of the DAB's decision (or the ALJ's decision if not appealed) in any judicial forum.

XI. EFFECTIVE AND BINDING AGREEMENT

The Grand and OIG agree as follows:

A. This CIA constitutes the complete agreement between the parties and may not be amended except by written consent of the parties to this CIA.

B. All requirements and remedies set forth in this CIA are in addition to and do not affect (1) The Grand's responsibility to follow all applicable Federal health care program requirements or (2) the government's right to impose appropriate remedies for failure to follow applicable Federal health care program requirements.

C. The undersigned The Grand signatories represent and warrant that they are authorized to execute this CIA. The undersigned OIG signatories represent that they are signing this CIA in their official capacities and that they are authorized to execute this CIA.

D. This CIA may be executed in counterparts, each of which constitutes an original and all of which constitute one and the same CIA. Electronically transmitted copies of signatures shall constitute acceptable, binding signatures for purposes of this CIA.

ON BEHALF OF THE GRAND

/Jeremy Strauss/
Jeremy Strauss, Managing Member for
Strauss Ventures, LLC

June 27, 2024
DATE

/Jeremy Strauss/
Jeremy Strauss, Managing Member for
Clearview Operating Co. LLC

June 27, 2024
DATE

/Jeremy Strauss/
Jeremy Strauss, Managing Member for
Grand Mohawk Valley LLC

June 27, 2024
DATE

/Jeremy Strauss/
Jeremy Strauss, Managing Member for
Barnwell Operations Associates LLC

June 27, 2024
DATE

/Jeremy Strauss/
Jeremy Strauss, Managing Member for
Grand South Point LLC

June 27, 2024
DATE

/Jeremy Strauss/
Jeremy Strauss, Managing Member for
Heritage Operating Associates LLC

June 27, 2024
DATE

/Jeremy Strauss/
Jeremy Strauss, Managing Member for
River Valley Operating Associates LLC

June 27, 2024
DATE

/Jeremy Strauss/
Jeremy Strauss, Managing Member for
Chittenango Center LLC

June 27, 2024
DATE

/Jeremy Strauss/
Jeremy Strauss, Managing Member for
Grand Great Neck LLC

June 27, 2024
DATE

/Jeremy Strauss/
Jeremy Strauss, Managing Member for
Rome Center LLC

June 27, 2024
DATE

/Jeremy Strauss/
Jeremy Strauss, Managing Member for
Guilderland Operator LLC

June 27, 2024
DATE

/Jeremy Strauss/
Jeremy Strauss, Managing Member for
The Center for Rehabilitation and Healthcare
at Dutchess, LLC

June 27, 2024
DATE

/Jeremy Strauss/
Jeremy Strauss, Managing Member for
Grand Batavia LLC

June 27, 2024
DATE

/Ken Abell/
Ken Abell
Abell Eskew Landau LLP
Counsel for Strauss Ventures, LLC d/b/a
The Grand Healthcare System

June 27, 2024
DATE

/Patrick Formato/
Patrick Formato
Abrams Fensterman, LLP
Counsel for Strauss Ventures, LLC d/b/a
The Grand Healthcare System

June 27, 2024
DATE

**ON BEHALF OF THE OFFICE OF INSPECTOR GENERAL
OF THE DEPARTMENT OF HEALTH AND HUMAN SERVICES**

/Susan E. Gillin/
SUSAN E. GILLIN
Assistant Inspector General for Legal Affairs
Office of Inspector General
U.S. Department of Health and Human Services

7/2/2024
DATE

/Keshia B. Thompson/
KESHIA B. THOMPSON
Senior Counsel
Office of Counsel to the Inspector General
Office of Inspector General
U.S. Department of Health and Human Services

July 1, 2024
DATE

APPENDIX A

INDEPENDENT REVIEW ORGANIZATION

This Appendix contains the requirements relating to the Independent Review Organization (IRO) required by Section III.D of the CIA.

A. IRO Engagement

1. The Grand shall engage an IRO that possesses the qualifications set forth in Paragraph B, below, to perform the responsibilities in Paragraph C, below. The IRO shall conduct the review in a professionally independent and objective fashion, as set forth in Paragraph E. Within 30 days after OIG receives the information identified in Section V.A.7 of the CIA or any additional information submitted by The Grand in response to a request by OIG, whichever is later, OIG will notify The Grand if the IRO is unacceptable. Absent notification from OIG that the IRO is unacceptable, The Grand may continue to engage the IRO.

2. If The Grand engages a new IRO during the term of the CIA, that IRO must also meet the requirements of this Appendix. If a new IRO is engaged, The Grand shall submit the information identified in Section V.A.7 of the CIA to OIG within 30 days of engagement of the IRO. Within 30 days after OIG receives this information or any additional information submitted by The Grand at the request of OIG, whichever is later, OIG will notify The Grand if the IRO is unacceptable. Absent notification from OIG that the IRO is unacceptable, The Grand may continue to engage the IRO.

B. IRO Qualifications

The IRO shall:

1. assign individuals to conduct the Claims Review who have expertise in the Federal health care program requirements applicable to the claims being reviewed;
2. assign individuals to design and select the Claims Review sample who are knowledgeable about the appropriate statistical sampling techniques;
3. assign individuals to conduct the coding review portions of the Claims Review who have a nationally recognized coding certification and who have maintained this certification (e.g., completed applicable continuing education requirements);
4. assign licensed nurses or physicians with relevant education, training and specialized expertise (or other licensed health care professionals acting within their scope of practice and specialized expertise) to make the medical necessity determinations required by the Claims Review; and

5. have sufficient staff and resources to conduct the reviews required by the CIA on a timely basis.

C. IRO Responsibilities

The IRO shall:

1. perform each Claims Review in accordance with the specific requirements of the CIA;
2. follow all applicable Federal health care program rules and reimbursement guidelines in making assessments in the Claims Review;
3. request clarification from the applicable Federal health care program if in doubt of the application of a particular program policy or regulation;
4. respond to all OIG inquiries in a prompt, objective, and factual manner; and
5. prepare timely, clear, well-written reports that include all the information required by Appendix B to the CIA.

D. The Grand Responsibilities

The Grand shall ensure that the IRO has access to all records and personnel necessary to complete the reviews listed in III.D of this CIA and that all records furnished to the IRO are accurate and complete.

E. IRO Independence and Objectivity

The IRO must perform the Claims Review in a professionally independent and objective fashion, as defined in the most recent Government Auditing Standards issued by the U.S. Government Accountability Office.

F. IRO Removal/Termination

1. *The Grand and IRO.* If The Grand terminates its IRO or if the IRO withdraws from the engagement during the term of the CIA, The Grand must submit a notice explaining (a) its reasons for termination of the IRO or (b) the IRO's reasons for its withdrawal to OIG, no later than 30 days after termination or withdrawal. The Grand must engage a new IRO in accordance with Paragraph A of this Appendix and within 60 days of termination or withdrawal of the IRO.

2. *OIG Removal of IRO.* In the event OIG has reason to believe the IRO does not possess the qualifications described in Paragraph B, is not independent and objective as set forth in Paragraph E, or has failed to carry out its responsibilities as described in Paragraph C, OIG

shall notify The Grand in writing regarding OIG's basis for determining that the IRO has not met the requirements of this Appendix. The Grand shall have 30 days from the date of OIG's written notice to provide information regarding the IRO's qualifications, independence or performance of its responsibilities in order to resolve the concerns identified by OIG. If, following OIG's review of any information provided by The Grand regarding the IRO, OIG determines that the IRO has not met the requirements of this Appendix, OIG shall notify The Grand in writing that The Grand shall be required to engage a new IRO in accordance with Paragraph A of this Appendix. The Grand must engage a new IRO within 60 days of its receipt of OIG's written notice. The final determination as to whether or not to require The Grand to engage a new IRO shall be made at the sole discretion of OIG.

APPENDIX B

SKILLED NURSING FACILITY CLAIMS REVIEW

A. Claims Review. The IRO shall perform the Skilled Nursing Facility Claims Review (Claims Review) for each of the five Reporting Periods. The Claims Review shall be conducted at 10% of the Grand Facilities or 2 of the Grand Facilities, whichever is greater (each a “Subject Facility” and collectively the “Subject Facilities”), for each Reporting Period. The IRO shall perform all components of each Claims Review.

1. *Definitions.*

- a. “Paid Claim” means a claim submitted by The Grand and for which The Grand has received reimbursement from the Medicare Part A program.
- b. “Patient Stay” means a covered Medicare Part A stay in a Subject Facility during the Reporting Period under review.
- c. “Population” means all Patient Stays for which at least one Paid Claim was submitted during the 12-month period covered by the Claims Review.
- d. “Overpayment” means the amount of money The Grand has received in excess of the amount due and payable under Medicare program requirements, as determined by the IRO in connection with the Claims Review performed under this Appendix B.
- e. “Error Rate” means the percentage of net Overpayments identified in the Claims Review Sample. The net Overpayment shall be calculated by subtracting all underpayments identified in the Claims Review Sample from all Overpayments identified in the Claims Review Sample. The Error Rate is calculated by dividing the net Overpayment by the total dollar amount associated with the Paid Claims in the Claims Review Sample.

2. *Selection of Subject Facilities.* OIG shall select the Subject Facilities and provide that information to the IRO at least 30 days prior to the end of each Reporting Period. In order to facilitate the OIG’s selection of the Subject Facilities, at least 90 days prior to the end of the Reporting Period, The Grand shall furnish to OIG the most recent Program for Evaluating Payment Patterns Electronic Report (“PEPPER”) and the following data for each The Grand facility for the prior calendar year: (1) geographic location, (2) Federal health care program patient census, (3) Medicare revenues, (4) average patient lengths of stay, and (5) other data determined by the OIG in its discretion.

3. *Claims Review Sample.* The IRO shall select a random sample of 50 Patient Stays in the Population at each Subject Facility (each selection of Patient Stays at a Subject Facility shall be referred to as a “Claims Review Sample”). The IRO shall review the Patient Stay and all Paid Claims associated with each selected Patient Stay based on The Grand’s documentation, the applicable Medicare Part A program requirements, and the practice guidelines endorsed by the American Physical Therapy Association, the American Occupational Therapy Association, and the American Speech-Language-Hearing Association, to determine whether the items and services furnished were (a) medically necessary and reasonable, (b) appropriate and sufficient to meet the needs of a patient in the assigned Case-Mix Groups, (c) appropriately documented, and (d) whether the associated Paid Claims were correctly coded, submitted, and reimbursed. The IRO shall specifically review the following:

- a. eligibility for skilled nursing, rehabilitation therapy services, and non-therapy ancillary services
- b. required physician orders;
- c. comprehensive assessments to determine the individual needs of the patient;
- d. comprehensive care planning;
- e. provision of nursing, therapy, and non-therapy ancillary services according to the individualized care plans;
- f. provision of rehabilitation therapy services that are medically necessary and reasonable given the patient’s condition to improve, maintain, or slow deterioration of the patient’s condition, or restore his or her prior levels of function;
- g. discharge planning; and
- h. whether the information in the Minimum Data Set (MDS) associated with a Patient Stay that affects reimbursement is supported by the medical record.

4. *Other Requirements.*

- a. Supplemental Materials. The IRO shall request all documentation required for its review of the Paid Claims associated with each Patient Stay selected as part of the Claims Review Sample and The Grand shall furnish such documentation to the IRO prior to the IRO initiating its review of a specific Patient Stay in the Claims Review Sample. If the IRO

accepts any supplemental documentation from The Grand after the IRO has completed its initial review of a Patient Stay selected as part of the Claims Review Samples (Supplemental Materials), the IRO shall include the following in the Claims Review Report: (i) a description of the Supplemental Materials, (ii) the date the Supplemental Materials were accepted, (iii) the IRO's reason(s) for accepting the Supplemental Materials, and (iv) the relative weight the IRO gave to the Supplemental Materials in its review.

- b. Paid Claims without Supporting Documentation. Any Paid Claim for which The Grand cannot produce documentation shall be considered an error and the total reimbursement received by The Grand for such Paid Claim shall be deemed an Overpayment. Replacement sampling for Paid Claims without documentation is not permitted.
- c. Use of First Samples Drawn. The first set of Patient Stays selected for the Subject Facility shall be used for the Claims Review Sample (*i.e.*, it is not permissible to generate more than one list of random samples and then select one for use).

6. *Repayment of Estimated Overpayment.* The findings of the Claims Review Sample shall be used by the IRO to estimate the actual Overpayment in the Population with the point estimate and a two-sided 90% confidence interval. Within 60 days of receipt of the Claims Review Report, The Grand shall repay the lower limit of the two-sided 90% confidence interval (Estimated Overpayment) to the Centers for Medicare and Medicaid Services (CMS). Documentation of The Grand's refund of the Estimated Overpayment to CMS shall be submitted to OIG with The Grand's Annual Report. OIG, in its sole discretion, may refer the findings of the Claims Review Sample to CMS for appropriate follow up.

B. Claims Review Report. The IRO shall prepare a Claims Review Report for each Claims Review performed that includes the following information:

- 1. *Claims Review Methodology.*
 - a. Claims Review Objective. A statement of the objective intended to be achieved by the Claims Review.
 - b. Claims Review Population. A description of the Population subject to the Claims Review.

- c. Source of Data. A description of (1) the process used to identify the Patient Stays in the Population and (2) the specific documentation and other information sources relied upon by the IRO when performing the Claims Review (e.g., patient medical records, The Grand policies and procedures; Medicare carrier or intermediary manual or bulletins (including issue and date); practice guidelines endorsed by the American Physical Therapy Association, the American Occupational Therapy Association, and the American Speech-Language-Hearing Association; and other policies, regulations, or directives).
 - d. Review Protocol. A narrative description of how the Claims Review was conducted and what was evaluated.
 - e. Supplemental Materials. A description of any Supplemental Materials as required by A.4.a., above.
2. *Statistical Sampling Documentation.*
- a. A copy of the printout of the random numbers generated by the “Random Numbers” function of the statistical sampling software used by the IRO.
 - b. A description or identification of the statistical sampling software package used by the IRO.
3. *Claims Review Findings.*
- a. Narrative Results.
 - i. A description of The Grand’s billing and coding system(s), including the identification, by position description, of the personnel involved in the coding and billing.
 - ii. A description of the controls in place at The Grand to ensure that all items and services billed to Medicare Part A are medically necessary and reasonable, appropriate and sufficient to meet the needs of a patient in the assigned Case Mix Groups, and appropriately documented.
 - iii. A narrative explanation of the results of the IRO’s review of the Claims Review Sample, including an explanation of all errors identified by the IRO, and the IRO’s findings regarding items A.3.a-h above.

b. Quantitative Results.

- i. Total number and percentage of instances in which the IRO determined that the coding of the Paid Claims submitted by The Grand differed from what should have been the correct coding.
- ii. Total number and percentage of instances in which the IRO determined that a Paid Claim was not appropriately documented.
- iii. Total number and percentage of instances in which the IRO determined that a Paid Claim was for items or services that were not medically necessary.
- iv. Total number and percentage of instances in which the IRO determined that a Paid Claim was for items and services that were not appropriate and sufficient to meet the needs of a patient in the assigned Case Mix Groups.
- v. Total dollar amount of all Paid Claims included in the Claims Review Sample and the net Overpayment associated with the Claim Review Sample.
- vi. Error Rate in the Claims Review Sample.
- vii. An estimate of the actual Overpayment in the Population with the point estimate and a two-sided 90% confidence interval.
- viii. A spreadsheet of the Claims Review results for each Subject Facility that includes the following information for each selected Patient Stay and the associated Paid Claims:
 - 1. Federal health care program billed;
 - 2. Beneficiary health insurance claim number;
 - 3. Dates of service;
 - 4. Code submitted (e.g., PDPM or RUG code);
 - 5. Code reimbursed;
 - 6. Allowed amount reimbursed by payor;
 - 7. Correct code (as determined by the IRO);
 - 8. Correct allowed amount (as determined by the IRO); and

9. The dollar difference between allowed amount reimbursed by payor and the correct allowed amount.

- c. Recommendations. The IRO's report shall include any recommendations for improvements to The Grand's billing and coding system or to The Grand's controls for ensuring that all items and services billed to Medicare Part A are correctly coded, appropriately documented, medically necessary and reasonable, and appropriate and sufficient to meet the needs of a patient in the assigned Case Mix Groups, based on the findings of the Claims Review.

4. *Credentials.* The names and credentials of the individuals who: (1) designed the statistical sampling procedures and the review methodology utilized for the Claims Review and (2) performed the Claims Review.